PHILADELPHIA, PENNSYLVANIA | OCTOBER 13 - 15, 2021
Think about an east coast port city with colonial roots, an elite healthcare system, and world class universities. Sounds a lot like home right?

Now think about cheesesteaks instead of crabs, and Eagles instead of Ravens. After missing our 2020 program, Chesapeake Connect 2021 is an opportunity for our region’s leadership to come together and spend some real time thinking, collectively, about what it is we want the Baltimore region to be when we truly emerge from this pandemic.

As post-industrial east coast regions, the Baltimore and Philadelphia metropolitan areas share many of the same strengths and challenges. Both places boast of vibrant cultural and university districts, are home to some of the world’s leading research institutions and balance urban living with attractive and desirable suburban communities. However, both places struggle with the socio-economic impacts of redlining, a crisis of substance abuse, and deep rooted economic, health, and technology based disparities made more clear by the pandemic.

Home to five anchor institutions, University City’s transformation began with the University of Pennsylvania’s efforts in the 1990’s and continue today with Drexel University’s commitment to redevelopment. The results for University City, a 2.4 square mile district in West Philadelphia, are borne out by the numbers. In 2019 alone, the district saw construction projects totaling 2.75 million square feet, over $1.85 billion in R&D funding, and 232 patents issued to entities found in University City.

After turning around decades of population loss in 2010, Philadelphia is modeling the success of its anchor institutions with an innovative community investment program called Rebuild, a proposed $400 million investment effort funded by the Philadelphia Beverage Tax and hundreds of millions of philanthropic matching dollars. Rebuild’s ambitious goals include upgrading over 200 city facilities, including schools, parks and community centers.

Finally, Philadelphia and surrounding jurisdictions are investing in public, outdoor facilities designed to attract residents of all ages and foster community bonds between people of all ages and backgrounds. On our visit we will have the opportunity to see three examples the urban center of a 140 mile bike network, the adaptive reuse of unused freight lines that once divided communities, and a 130 year old park continues to serve as a hub of immigrant life in Philadelphia.

Like Baltimore, Philadelphia is a city of neighborhoods, and every neighborhood story is unique. Over the next three days we are looking forward to hearing first hand from Philadelphia’s leaders and decision makers about the wins, pitfalls and works in progress that define the City of Brotherly Love.
TIMELINE

1682
WILLIAM PENN
William Penn establishes Philadelphia as the capital of the English Crown Province of Pennsylvania dedicated to persecuted Quakers.

1752
BEN FRANKLIN
Ben Franklin conducts his famous lightning experiment.

1776
INDEPENDENCE
The Declaration of Independence is signed in the Pennsylvania State House.

1780
ABOLITION
Pennsylvania abides slavery.

1789
CITY INCORPORATED
The Pennsylvania legislature passes an act to incorporate the City of Philadelphia.

1790-1800
US CAPITAL
Philadelphia is the capital of the United States.

1794
AMES CHURCH
The oldest AME congregation in the nation is founded.

1801
NAVY YARD
The first location of the US Navy Yard is established.

1814
WAR OF 1812
The British Army’s northern advance is stopped at the Battle of Baltimore. Philadelphia, to the north, provides a supporting role.

1826
PARKS
Philadelphia hosts the Sesquicentennial Exposition of American Independence at League Island Park, later to be renamed FDR Park.

1833
TRAIN STATION
30th Street Station opens replacing Broad Street Station as Philadelphia’s passenger rail hub.

1837
FORMSTONE
Formstone, which eventually graces facades in Philadelphia, is granted a patent in Baltimore.

1852
AMERICAN BANDSTAND
Bandstand, later renamed American Bandstand, premiers live from studio B, now the home of The Enterprise Center.

1868
TRANSPORTATION
SEPTA acquires the PTA operating all of Philadelphia’s public transportation.

1876
WORLD’S FAIR
Philadelphia hosts the first World’s Fair in the United States.

1883
ORIOLES
The Baltimore Orioles defeat the Philadelphia Phillies 4-1 in the World Series. The Phillies couldn’t score a single run in game 5.

1890
POPULATION
Philadelphia’s population rises over 1 million.

1900

1926

1930
CHEESESTEAK
South Philly hot dog vendor Pat Oliveri throws beef on his grill to make a sandwich and the cheesesteak is born.

1933

1937

1952
AMERICAN BANDSTAND
Bandstand, later renamed American Bandstand, premiers live from studio B, now the home of The Enterprise Center.

1968

1983

1996
ANCHOR DEVELOPMENT
University of Pennsylvania, under President Judith Rodin, implemented the West Philadelphia Initiatives.

2008
POPULATION
Philadelphia gains population for the first time since the 1950s.

2018
EAGLES
Philadelphia Eagles win their first Super Bowl, giving them exactly half as many Super Bowls as the Ravens.

2018
EAGLES
Philadelphia Eagles win their first Super Bowl, giving them exactly half as many Super Bowls as the Ravens.
WEDNESDAY, OCTOBER 13
1 Cira Center
2 Quorum at the University City Science Center
3 The Enterprise Center
THURSDAY, OCTOBER 14
4 Dillworth Park at Philadelphia City Hall
Our team will split into small groups and visit four communities and programs.
5 Mural Arts and Kensington
6 The Navy Yard
7 The Rail Park
8 Schuylkill Banks
9 South Philadelphia: Neighborhood Development
10 Southside
FRIDAY, OCTOBER 15
11 FDR Park
# PEER COMPARISON

## General Demographics

<table>
<thead>
<tr>
<th>Category</th>
<th>Baltimore (MSA)</th>
<th>Baltimore (City)</th>
<th>Philadelphia (MSA)</th>
<th>Philadelphia (City)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population</td>
<td>2.80 M</td>
<td>0.59 M</td>
<td>1.58 M</td>
<td></td>
</tr>
<tr>
<td>Land Area (sq miles)</td>
<td>3,104</td>
<td>92</td>
<td>143</td>
<td>5,118</td>
</tr>
<tr>
<td>Median Age</td>
<td>38.6</td>
<td>35.9</td>
<td>38.9</td>
<td>34.7</td>
</tr>
<tr>
<td>Median Household Income</td>
<td>$83,160</td>
<td>$50,177</td>
<td>$47,474</td>
<td></td>
</tr>
<tr>
<td>Commute Time: Minutes</td>
<td>31.7</td>
<td>31.5</td>
<td>30.8</td>
<td>34.3</td>
</tr>
</tbody>
</table>

## Total Units of Government

<table>
<thead>
<tr>
<th>Category</th>
<th>Baltimore (MSA)</th>
<th>Philadelphia (MSA)</th>
<th>Nation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Counties</td>
<td>7</td>
<td>10</td>
<td>375</td>
</tr>
<tr>
<td>Municipalities</td>
<td>20</td>
<td></td>
<td>447</td>
</tr>
<tr>
<td>Special Purpose Governments</td>
<td>14</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>41</td>
<td></td>
<td>832</td>
</tr>
<tr>
<td>Units of Government per 100,000 Residents</td>
<td>27.2</td>
<td>14.4</td>
<td>13.3</td>
</tr>
</tbody>
</table>

## Housing & Community

<table>
<thead>
<tr>
<th>Category</th>
<th>Baltimore (MSA)</th>
<th>Baltimore (City)</th>
<th>Philadelphia (MSA)</th>
<th>Philadelphia (City)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commute Time: Minutes</td>
<td>31.2</td>
<td>30.2</td>
<td>29.5</td>
<td>30.8</td>
</tr>
<tr>
<td>Population Density (per sq mile)</td>
<td>7,332</td>
<td>1,076</td>
<td>1,326</td>
<td>11,797</td>
</tr>
<tr>
<td>Share of Population ages 18-24</td>
<td>62%</td>
<td>65%</td>
<td>62%</td>
<td>64%</td>
</tr>
<tr>
<td>Median Age</td>
<td>38.6</td>
<td>35.9</td>
<td>38.9</td>
<td>34.7</td>
</tr>
<tr>
<td>Median Household Income</td>
<td>$83,160</td>
<td>$50,177</td>
<td>$47,474</td>
<td></td>
</tr>
<tr>
<td>Vacancy Rate</td>
<td>1.17 M</td>
<td>294 K</td>
<td>692 K</td>
<td></td>
</tr>
<tr>
<td>Rate of Children in Poverty</td>
<td>20.2%</td>
<td>31%</td>
<td>12%</td>
<td>16%</td>
</tr>
<tr>
<td>Persons per Household</td>
<td>2.6</td>
<td>2.3</td>
<td>2.6</td>
<td>2.5</td>
</tr>
<tr>
<td>Median Value of Owner Occupied Units</td>
<td>313 K</td>
<td>179 K</td>
<td>183 K</td>
<td>264 K</td>
</tr>
</tbody>
</table>
### Employment by Industry

#### BALTIMORE MSA

<table>
<thead>
<tr>
<th>Industry</th>
<th>Total Employed</th>
<th>Job Growth</th>
<th>2015-2020 % Change</th>
<th>Avg. Earnings Per Job</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government</td>
<td>281,224</td>
<td>3,457</td>
<td>1.2%</td>
<td>$81,459</td>
</tr>
<tr>
<td>Health Care and Social Assistance</td>
<td>205,965</td>
<td>21,272</td>
<td>10.8%</td>
<td>$67,590</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>121,256</td>
<td>10,569</td>
<td>9.5%</td>
<td>$72,793</td>
</tr>
<tr>
<td>Professional, Scientific, and Technical Services</td>
<td>116,952</td>
<td>6,498</td>
<td>6.0%</td>
<td>$69,049</td>
</tr>
<tr>
<td>Accommodation and Food Services</td>
<td>92,356</td>
<td>6,856</td>
<td>8.0%</td>
<td>$71,606</td>
</tr>
<tr>
<td>Administrative and Support and Waste Management and Remediation Services</td>
<td>82,871</td>
<td>5,602</td>
<td>7.4%</td>
<td>$71,606</td>
</tr>
<tr>
<td>Construction</td>
<td>79,672</td>
<td>3,457</td>
<td>4.4%</td>
<td>$70,193</td>
</tr>
<tr>
<td>Transportation and Warehousing</td>
<td>60,384</td>
<td>9,880</td>
<td>17.4%</td>
<td>$69,390</td>
</tr>
<tr>
<td>Educational Services</td>
<td>57,864</td>
<td>3,844</td>
<td>7.3%</td>
<td>$62,370</td>
</tr>
<tr>
<td>Finance and Insurance</td>
<td>57,718</td>
<td>2,363</td>
<td>4.7%</td>
<td>$67,590</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>57,718</td>
<td>2,491</td>
<td>4.4%</td>
<td>$62,370</td>
</tr>
</tbody>
</table>

#### PHILADELPHIA MSA

<table>
<thead>
<tr>
<th>Industry</th>
<th>Total Employed</th>
<th>Job Growth</th>
<th>2015-2020 % Change</th>
<th>Avg. Earnings Per Job</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health Care and Social Assistance</td>
<td>516,956</td>
<td>25,742</td>
<td>5.1%</td>
<td>$87,490</td>
</tr>
<tr>
<td>Government</td>
<td>352,773</td>
<td>12,646</td>
<td>4.1%</td>
<td>$71,956</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>207,786</td>
<td>15,524</td>
<td>8.3%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Professional, Scientific, and Technical Services</td>
<td>207,786</td>
<td>14,805</td>
<td>7.6%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Accommodation and Food Services</td>
<td>176,529</td>
<td>14,465</td>
<td>9.4%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Administrative and Support and Waste Management and Remediation Services</td>
<td>175,749</td>
<td>13,673</td>
<td>8.6%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Construction</td>
<td>174,652</td>
<td>14,465</td>
<td>9.4%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Transportation and Warehousing</td>
<td>147,491</td>
<td>11,511</td>
<td>8.9%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Educational Services</td>
<td>145,969</td>
<td>14,465</td>
<td>9.4%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Finance and Insurance</td>
<td>143,921</td>
<td>14,465</td>
<td>9.4%</td>
<td>$75,196</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>129,472</td>
<td>14,465</td>
<td>9.4%</td>
<td>$75,196</td>
</tr>
</tbody>
</table>

### Affordability

#### Housing & Transportation Costs as a Percentage of Income

<table>
<thead>
<tr>
<th>Cost Type</th>
<th>Baltimore (MSA)</th>
<th>Philadelphia (MSA)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing Costs</td>
<td>29%</td>
<td>28%</td>
</tr>
<tr>
<td>Transportation Costs</td>
<td>18%</td>
<td>25%</td>
</tr>
<tr>
<td>Total Costs as a Percent of Income</td>
<td>47%</td>
<td>53%</td>
</tr>
</tbody>
</table>

#### Total Costs as a Percent of Income

<table>
<thead>
<tr>
<th>Cost Type</th>
<th>Baltimore (MSA)</th>
<th>Philadelphia (MSA)</th>
</tr>
</thead>
<tbody>
<tr>
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<td>28%</td>
</tr>
<tr>
<td>Transportation Costs</td>
<td>18%</td>
<td>25%</td>
</tr>
<tr>
<td>Total Costs as a Percent of Income</td>
<td>47%</td>
<td>53%</td>
</tr>
</tbody>
</table>
Race/Ethnicity Demographics

Baltimore (MSA)

- White: 55.1%
- Black: 29.5%
- Asian: 3.0%
- Latino: 6.4%
- Other Races: 6.1%

Philadelphia (MSA)

- White: 60.6%
- Black: 14.8%
- Asian: 2.4%
- Latino: 10.0%
- Other Races: 6.4%

Population in Poverty by Race

Baltimore (MSA)

- White: 7.8%
- Black: 6.2%
- Asian: 3.9%
- Latino: 35.1%
- Other Races: 47.0%

Philadelphia (MSA)

- White: 11.4%
- Black: 17.0%
- Asian: 5.1%
- Latino: 32.3%
- Other Races: 34.2%
Population Over Time

- Baltimore (City)
- Baltimore (MSA)
- Philadelphia (City)
- Philadelphia (MSA)

Educational Attainment

- Less than HS Diploma
- HS Diploma
- Some College or Associates
- Bachelor's Degree
- Graduate Degree +

(%) of population > = 25 yrs
### Commute

#### BALTIMORE (MSA)
- Drove Alone: 77%
- Carpooleled: 8%
- Public Transit: 6%
- Bicycle: 0%
- Walked: 3%
- Other: 1%
- Work at Home: 5%

#### PHILADELPHIA (MSA)
- Drove Alone: 71%
- Carpooleled: 8%
- Public Transit: 9%
- Bicycle: 1%
- Walked: 4%
- Other: 1%
- Work at Home: 6%

### Affordability

#### Maryland Transit Administration (MTA)
- Bus: 239.3 M
- Commuter Bus: 109.7 M
- Light Rail: 44.8 M
- Subway (Metro): 36.8 M
- MARC Train: 275.5 M

#### Southeastern Pennsylvania Transportation Authority (SEPTA)
- Bus: 455.6 M
- Commuter Rail: 436.3 M
- Streetcar Rail: 57.7 M
- Subway: 359.4 M
- Trolleybus: 10.3 M

#### National Rank
- Total Passenger Miles: 730,432,121
- Total Passenger Miles: 1,330,519,510

#### BALTIMORE (MSA)
- Drove Alone: 71%
- Carpooleled: 8%
- Public Transit: 9%
- Bicycle: 1%
- Walked: 4%
- Other: 1%
- Work at Home: 6%

#### PHILADELPHIA (MSA)
- Drove Alone: 77%
- Carpooleled: 8%
- Public Transit: 6%
- Bicycle: 0%
- Walked: 3%
- Other: 1%
- Work at Home: 5%
### AGENDA AT A GLANCE

#### WEDNESDAY | October 13th

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:24</td>
<td>Train to Philadelphia</td>
<td>Penn Station (BAL)</td>
</tr>
<tr>
<td>10:31</td>
<td>Arrive in Philadelphia</td>
<td>30th Street Station (PHL)</td>
</tr>
<tr>
<td>11:00</td>
<td>Welcome to Philadelphia - University City's</td>
<td>Cira Center</td>
</tr>
<tr>
<td></td>
<td>Anchor Vision</td>
<td></td>
</tr>
<tr>
<td>12:30</td>
<td>Opening Lunch - Community Impact and</td>
<td>Quorum at the University City</td>
</tr>
<tr>
<td></td>
<td>Partnership</td>
<td>Science Center</td>
</tr>
<tr>
<td>3:00</td>
<td>Hotel Check-In</td>
<td>W Hotel - Lobby</td>
</tr>
<tr>
<td>3:30</td>
<td>Break</td>
<td>On Your Own</td>
</tr>
<tr>
<td>5:00</td>
<td>Meet and Greet</td>
<td>W Hotel - Lobby Bar</td>
</tr>
<tr>
<td>6:00</td>
<td>Dinner in West Philadelphia</td>
<td>The Enterprise Center</td>
</tr>
</tbody>
</table>

#### THURSDAY | October 14th

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00</td>
<td>Breakfast - 21st Century Investment</td>
<td>W Hotel - Session Room</td>
</tr>
<tr>
<td>10:00</td>
<td>Dilworth Park Tour</td>
<td>Dilworth Park at Philadelphia</td>
</tr>
<tr>
<td></td>
<td>City Hall</td>
<td></td>
</tr>
<tr>
<td>11:00</td>
<td>Buses Depart for Lunch &amp; Community Visits</td>
<td>Depart from City Hall</td>
</tr>
<tr>
<td>11:30</td>
<td>Lunch &amp; Community Visits</td>
<td>Mural Arts and Kensington</td>
</tr>
<tr>
<td></td>
<td></td>
<td>The Navy Yard</td>
</tr>
<tr>
<td></td>
<td></td>
<td>The Rail Park</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Schuylkill Banks</td>
</tr>
<tr>
<td></td>
<td></td>
<td>South Philadelphia: Neighborhood Development</td>
</tr>
<tr>
<td>2:00</td>
<td>Buses Depart for the W Hotel</td>
<td>W Hotel - Lobby</td>
</tr>
<tr>
<td>3:30</td>
<td>Reports from Visits</td>
<td>W Hotel - Session Room</td>
</tr>
<tr>
<td>3:30</td>
<td>Break</td>
<td>On Your Own</td>
</tr>
<tr>
<td>5:30</td>
<td>Buses Depart for Dinner</td>
<td>W Hotel - Lobby</td>
</tr>
<tr>
<td>6:00</td>
<td>Dinner on North Broad</td>
<td>Southside</td>
</tr>
</tbody>
</table>

#### FRIDAY | October 15th

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00</td>
<td>Breakfast - Regional Planning and Transportation</td>
<td>W Hotel - Session Room</td>
</tr>
<tr>
<td>10:00</td>
<td>Buses Depart for FDR Park</td>
<td>W Hotel - Lobby</td>
</tr>
<tr>
<td>10:30</td>
<td>FDR Park Tour</td>
<td>FDR Park</td>
</tr>
<tr>
<td>12:00</td>
<td>Closing Lunch - Parks and Their Impact</td>
<td>American Swedish Historical</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Museum</td>
</tr>
<tr>
<td>1:00</td>
<td>Buses Depart for Train Station</td>
<td>From American Swedish Historical Museum</td>
</tr>
<tr>
<td>2:16</td>
<td>Train to Baltimore</td>
<td>30th Street Station (PHL)</td>
</tr>
<tr>
<td>3:23</td>
<td>Arrive in Baltimore</td>
<td>Penn Station (BAL)</td>
</tr>
</tbody>
</table>
Jerry Sweeney
President, CEO and Trustee, Brandywine Realty Trust
Mr. Sweeney has served as President, Chief Executive Officer and Trustee of Brandywine since the Company’s founding in 1994. Under his leadership, Brandywine has grown into one of the largest, publicly-traded, full-service, integrated real estate companies in the United States, with a core focus on urban, town center, and transit-oriented development in the Philadelphia, PA, Washington, D.C., and Austin, TX markets. Mr. Sweeney is also Chair of the Schuylkill River Development Corporation (SRDC), the Center City District Foundation (CCDF), the King of Prussia Rail Coalition Advisory Committee, and the Philadelphia Regional Port Authority. He is a member of the Real Estate Roundtable, NAIOP Research Foundation, the National Association of Real Estate Investment Trusts (NAREIT), and the Urban Land Institute (ULI). Additionally, Mr. Sweeney is co-founder and co-CEO of Bonomo Turkish Taffy LLC. Mr. Sweeney holds a BS degree in Economics from West Chester University in West Chester, Pennsylvania.

Dr. Lucy Kerman
Senior Vice Provost for University and Community Partnerships, Drexel University
Dr. Lucy Kerman is Senior Vice Provost for University and Community Partnerships at Drexel University, and has worked to support education and community development in West Philadelphia for 20 years. At Drexel since 2010, Dr. Kerman is responsible for providing strategic direction for the University's civic engagement initiatives, aligning Drexel's academic and administrative resources to create a coordinated and comprehensive approach to community revitalization in University City. Dr. Kerman has worked as a consultant on projects involving inclusive growth and community revitalization, particularly the role of anchor institutions in supporting neighborhood redevelopment, economic development, inclusive growth, and school reform and improvement. She is a graduate of Wellesley College, and earned a Ph.D. in history from the University of California, Berkeley and a business certificate from the Wharton School at the University of Pennsylvania.

uCity Square is a 6.5 million-square-foot mixed-use community in University City consisting of retail, residential, clinical, office, and laboratory space concentrated around an open-air public square. Our lunch will be at 3675 Market, a physical nexus at the heart of uCity Square, bridging academic campuses and medical centers to the east and south, the commercial corridors along Market and Chestnut Streets, and the residential communities to the north and west. Our lunch session will focus on the impacts of community-centered development and decades of intentional neighborhood partnerships. Our session will conclude with a conversation with John Fry, President of Drexel University.
John Fry
Senior Vice President, Northeast Region, Wexford Science & Technology, LLC
John brings more than 30 years of experience in building and managing public-private partnerships that drive investment, development, and job growth to his role at Wexford. Prior to joining Wexford, John served as President of PIDC, Philadelphia’s city-wide public-private development corporation where he was responsible for efforts to drive economic growth to every corner of Philadelphia. In this role, John led PIDC’s efforts to strengthen relationships among the public, private, institutional and philanthropic sectors to promote business growth, investment and development across the city and throughout its economy. In his current role, John develops relationships and executes projects that create and expand Wexford Knowledge Communities throughout the Northeast United States, including uCity Square in Philadelphia, the Innovation Corridor in Pittsburgh, and the Design & Innovation District in Providence. John is a graduate of La Salle University with a BA in Economics and the University of Pennsylvania’s MBA program.

Matt Bergheiser
President, University City District
Since joining UCD in 2009, Matt has shaped collaborative efforts to undertake $7 million in civic infrastructure and public space investments; launch the West Philadelphia Skills Initiative, a workforce intermediary that has generated $50 million in wages for the formerly long-term unemployed; create Project Rehab to renovate 120 formerly abandoned housing units; start Green City Works, a profitable, full-service landscaping social venture; and double the organization’s operating and capital budget. Previously Matt served as Program Director for the Philadelphia regional office of the John S. and James L. Knight Foundation, Executive Director of the Trenton Downtown Association, and as Executive Vice President of The Enterprise Center. Matt is board chair of the Barra Foundation and chair emeritus of the Community College of Philadelphia. He is a co-founder of the Job Opportunity Investment Network. He received a BA from Princeton University and earned his MBA from the Wharton School at the University of Pennsylvania.

Della Clark
President, The Enterprise Center
Della Clark's vision for minority entrepreneurship is not about counting the number of successful businesses but making businesses count. Since 1992, Clark has brought this vision to fruition as President of The Enterprise Center — an organization at the forefront of the region's entrepreneurial ecosystem, guided by the mission to cultivate and invest in minority entrepreneurs to inspire working together for economic growth in communities. Under Clark's leadership, businesses have obtained more than $631 million in contracts and $131 million in intermediary financing, while the MBC-PA has created more than 2,127 jobs in the last seven years. Additionally, minority- and women-owned businesses have secured over $13 million in loans to start, grow, and succeed through The Enterprise Center Capital Corporation. In 2016, Clark received the Abe Venable Legacy Award for Lifetime Achievement for making a significant contribution to minority entrepreneurship from former U.S. Secretary of Commerce, Penny Pritzker.

Honeysuckle Projects
Chef Omar Tate launched the Honeysuckle Pop Up as a traveling dining concept in the winter of 2018. This concept uses food and art simultaneously as vehicles to explore several nuances of Black life and culture. During the COVID-19 pandemic, Chef Omar moved home to Philadelphia and Honeysuckle was reimagined as a carry-out concept. Now, along with his wife and fellow chef Cybille St. Aude-Tate, Chef Omar is working to develop Honeysuckle as a multifaceted community center, including a grocery, meat market, cafe’ library and supper club. Honeysuckle will use history, the arts, education, agriculture, commerce, and food to pursue its mission. The project will not only engage with the community but also build and grow into the fabric of the community already established in West Philadelphia for generations to come. Chef Omar Tate was Esquire Magazine's 2020 Chef of the Year.
8:00-9:00 BREAKFAST 21ST CENTURY INVESTMENT
W Hotel – Session Room

Day 2 will begin with breakfast at the hotel and an exploration of some of Philadelphia's key initiatives and partnerships. We will hear from the City's Chief Information Officer about a set of broadband initiatives grounded in equity and the Executive Director of Rebuild, Mayor Kenney's historic $400 million investment in community spaces and assets throughout Philadelphia.

Mark Wheeler
Chief Information Officer, City of Philadelphia
As CIO, Mark is responsible for IT, innovation programs, and telecommunications for 30,000 employees and oversees an operating budget of $129M. Under his leadership, OIT has shifted from a supportive role in City operations to a leading role in business transformations and strategic planning. He has directed the implementation of key public initiatives including SmartCityPhl's Pitch & Pilot, a program for public and private co-creation of solutions to city challenges; Atlas, a one-stop for all property-related data, permits, imagery and maps; PHLConnectED, a program providing free internet to K-12 families; and a city-wide IT Strategic Plan. Mark was named 2019 CIO of the year by Technical.ly Philly and his work has been featured in Wallstreet Journal, Statescoop, StateTech, and Education Week. Mark has previously worked as a chief geographic information officer, urban planner, and GIS consultant. He has a master's degree in regional planning from the University of Massachusetts.

Kira Strong
Executive Director, Rebuild
Rebuild is a $400 million historic investment in improving parks, recreation centers and libraries across the City. The program focuses on physical improvements, promoting economic inclusion by ensuring diverse businesses have access to work on Rebuild sites, and engaging residents and stakeholders to help determine the future of their facilities. Before leading the program, she served as Rebuild's Deputy Director of Design and Construction. Kira previously served as the Vice President of Community and Economic Development for People's Emergency Center, a non-profit community development corporation in Philadelphia, and was recognized as a 40 Under 40 by The Philadelphia Business Journal and a Rising Star Award recipient from the Philadelphia Association of Community Development Corporations. She serves on the Slought Foundation board and on the Advisory Committees of the Community Design Collaborative and the Philadelphia Association of Community Development Corporations.

10:00 – 11:00 DILWORTH PARK TOUR
Dilworth Park, on the west side of Philadelphia's City Hall, was completely renovated and is now managed by the Center City District through a long-term lease with the City of Philadelphia. As Philadelphia's Center Square, it is designed as a high-quality gateway to public transit and as a civic place with on-going programming, amenities, and activities that benefit the public and support the mission of the park. The Center City District Team will lead us on a tour of this innovative public space showing the group how Philadelphians actually use the space.

11:30 – 2:00 LUNCH & COMMUNITY VISITS
During this time, our team will split into small groups and visit five communities and programs around Philadelphia.

Prema Katari Gupta
Vice-President for Parks and Public Realm, CCD
Prema directs and supervises all operations of the four parks currently owned by or leased to CCD – Dilworth Park, Sister Cities Park, Cret Park and John F. Collins Park – as well as CCD’s extensive streetscape improvements, which include lighting, planters, trees and signage. Prior to joining CCD, Gupta most recently served as Senior Vice President of Navy Yard Planning and Real Estate Development. In that role, she led a 16-person team managing all aspects of strategic partnerships, planning, leasing, real estate development, marketing, communications, capital projects, site stewardship, public transportation, and property management at the Navy Yard on behalf of PIDC. Prior to her work at the Navy Yard, she was the Director of Planning and Economic Development at University City District. She previously worked for PIDC in the Real Estate Services group, where she managed a variety of real estate transactions and planning efforts in PIDC's Center City real estate office.

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MURAL ARTS AND NEW KENSINGTON COMMUNITY DEVELOPMENT CORPORATION

The City of Philadelphia Mural Arts Program (Mural Arts) is the nation’s largest public art program. For 30 years, Mural Arts has united artists and communities through a collaborative process, rooted in the traditions of mural-making, to create art that transforms public spaces and individual lives. The Color Me Back is part of Mural Arts Porchlight Program. A same day work and pay program, it combines participatory art-making and access to social services in a unique model offering individuals who are experiencing economic insecurity an opportunity to earn wages. Nadia Malik will explain what the program means to the neighbors it serves and the group will see a mural in the making.

New Kensington Community Development Corporation (NKCDC) was founded in 1985 by leaders of a Fishtown neighborhood association to meet housing needs in the community. Today, NKCDC offers housing services to all Philadelphia residents; maintains more than 900 vacant parcels throughout North Philadelphia, and provides small business resources, neighborhood planning, leadership development and community support across the Kensington, Fishtown and Port Richmond neighborhoods. Each year they serve more than 20,000 low- and moderate-income families and 60,000 residents. The group will hear from a number of different organizations that NKCDC has brought together to discuss the current challenges facing the Kensington neighborhood.

Nadia Malik
Porch Light Program Director, Mural Arts Philadelphia
Nadia is the Director of the Porch Light Program at Mural Arts Philadelphia. She completed masters degrees in Social Work and Nonprofit Leadership from the University of Pennsylvania. Previously, she worked as a journalist in the suburbs of Chicago and with several national nonprofits. Her nonprofit involvement has been in international and domestic policy for refugees, facilitating community involvement and communication at religious centers, and working with development departments on media and education projects. The Porch Light Program offers Nadia an opportunity to combine her love of art and writing with her passion for community work, particularly in the arena of mental health.

Bill McKinney
Executive Director, New Kensington CDC
Dr. Bill McKinney joined NKCDC after more than 25 years leading in nonprofits and public and academic institutions, including two decades directing his own consulting firm, Innovative Solutions Collective. Dr. McKinney has researched, written and presented extensively on Philadelphia and Kensington on issues of race, equity and economic justice, including food access, access to education, community institutions such as libraries and settlement houses, incarceration and re-entry, addiction and recovery, emergent non-profit support, gender pay equity, and the effect of race and ethnicity on women’s economic status. Immediately prior to NKCDC, Dr. McKinney served as Executive Vice President and Director of Research and Evaluation at The Food Trust. Dr. McKinney received his Ph.D. in Anthropology from Temple University, a Master’s in Applied Anthropology from the University of Maryland, and a B.A. in Anthropology from Cleveland State University. Dr. McKinney has lived on McPherson Square in North Philadelphia for over 18 years, where he enjoys gardening and playing music with his band, the West Kentons.

THE NAVY YARD

The Navy Yard is a 1,200-acre, dynamic urban development, offering the Philadelphia region a unique and centrally-located waterfront business campus committed to smart energy innovation and sustainability. Since acquiring the site from the federal government in 2000, PIDC, Philadelphia’s public-private economic development corporation and master developer of the Philadelphia Navy Yard, has led the planning, development, and operation of the Navy Yard on behalf of the Philadelphia Authority for Industrial Development (PAID). PIDC’s mission—to spur investment, support business growth, and foster developments that create jobs, revitalize neighborhoods, and drive growth to every corner of Philadelphia—strongly informs the strategy for the Navy Yard, which focuses on creating an environment that drives employment, innovation, and production. Our speakers will discuss the long term vision for The Navy Yard and how it is already transforming the entire City of Philadelphia.

Anne Bovaird Nevins
President, PIDC
Anne Bovaird Nevins serves as President of PIDC where she is responsible for the organization’s efforts to develop and implement collaborative strategies designed to drive economic growth to every corner of Philadelphia. Prior to her appointment as President in January of 2020, Anne served as PIDC’s Chief Strategy and Communications Officer. Nevins also served as PIDC’s Senior Vice President for Marketing and Business Development for six years where she led a team that transformed PIDC’s brand identity, developed new lending products, and generated 360 loans to small, diverse, and growing businesses investing over $117 million dollars located in 94% of Philadelphia’s zip codes. Anne has held previous positions at the White House Office of Cabinet Affairs, the Kimmel Center, and Historic Philadelphia, Inc. Anne holds a Master’s in Business Administration from the Wharton School and a Bachelor’s Degree in Political Science from the University of Pennsylvania. She lives with her family in the Fairmount section of Philadelphia and serves on the Board of Directors of the Friends of Bache-Martin, supporting the neighborhood public school.

THE RAIL PARK

The Rail Park is a vision that’s revitalizing three miles of unused rail lines into a usable, beautiful, public space for all. Phase One - a quarter mile stretch between North Broad and Chinatown - is complete. Designed by Studio Bryan Hanes and Urban Engineers, this first section of the Rail Park took 19 months to build, and is now home to 1,100 plants, 11 types of trees, 30 varieties of perennials, and gorgeous environmental graphics. The Rail Park was initiated as a partnership between the Center City District and the Friends of the Rail Park, who now serve as the sole manager of the project. Rebecca Cordes Chan will lead the group on a tour of the finished portion of the park and talk about the collaborative process to bring this ambitious project to life.
The company seeks to revive Philadelphia neighborhoods through a mix of strategic investments, land surveyor (PLS).

**SOUTH PHILADELPHIA: NEIGHBORHOOD DEVELOPMENT**

Through urban development, LPMG Companies transforms pockets of Philadelphia into sustainable communities for neighbors to call home. In the span of about a decade, LPMG has led the charge in changing the landscape of what was once a decaying, population-declining Philadelphia. The company seeks to revitalize Philadelphia neighborhoods through a mix of strategic investments, property management, and real estate financing. Focused exclusively on in-fill residential development and the restoration of amenity-based businesses, LPMG builds community initiatives that provide jobs, local sustainable income, and a better quality of life overall for residents. John Longacre will talk about his neighborhood development strategy and the success of his holistic model.

**SCHUYKILL BANKS**

Schuylkill River Development Corporation is a 501(c)(3) nonprofit organization working with the City of Philadelphia to revitalize the Schuylkill River corridor from the Fairmount Dam to the Delaware River, branded as Schuylkill Banks. The centerpiece of this effort is the construction, programming, and maintenance of a continuous eight-mile riverfront trail and greenway with associated access points and amenities along the Banks. SRDC envisions the transformation of Philadelphia's tidal Schuylkill River, Schuylkill Banks, into a premier riverfront destination that connects diverse neighborhoods, providing safe recreation and alternative transportation. Joe Symnick and program partners will discuss what the trail means to the surrounding communities and how it will connect people and diverse neighborhoods.

**Joe Symnick**

President & CEO, SRDC

Joseph Symnick is President & CEO of the Schuylkill River Development Corporation (SRDC), a lead agency for the redevelopment of the Tidal Schuylkill River. In partnership with public and private agencies, SRDC's mission is to revitalize the lower Schuylkill River and reconnect it to the life and fabric of the city and region. Symnick came to SRDC in 2005, after a 24-year career with the City of Philadelphia, where he had been Chief Engineer & Surveyor since 1986. He served 18 years as a Commissioner of Fairmount Park. In 2008, Mayor Nutter named Symnick to the Philadelphia City Planning Commission where he currently serves as Co-Chair. Symnick is a graduate of Drexel University (BSCE 1969; MSCE 1971) and is a registered professional engineer (PE) and a professional land surveyor (PLS).

**SCHEDULE**

2:30 – 3:30
REPORTS FROM VISITS
W Hotel - Session Room
Our team will reconvene after our small group lunches and share feedback on the afternoon’s visits.

3:30 – 5:30
BREAK
On Your Own
An opportunity to catch up on missed calls and emails, check in at home, and rest before dinner.

5:30
BUSES DEPART FOR DINNER
W Hotel - Lobby

6:00 – 9:00
DINNER ON NORTH BROAD
Southside
The North Broad Renaissance is a non-profit that serves as a Special Service District (SSD) whose primary role is to provide communication and information to City administrators and Council, neighborhood and community groups and others who are (or may) do business or development or other activities on North Broad, from City Hall to Germantown Avenue. In partnership with community stakeholders, North Broad Renaissance is revitalizing the community, creating opportunities, and improving the economic power and overall quality of life along North Broad. Shalimar Thomas will discuss the North Broad corridor’s unique advantages and challenges.

**Shalimar Thomas**

Executive Director, The North Broad Renaissance

Shalimar Thomas is the Executive Director of the North Broad Renaissance, a non-profit supporting revitalization efforts along North Broad Street, from City Hall to Germantown Avenue. With the support and engagement of the community, the NBR is working to keep North Broad clean, green and safe, making local hiring a priority, and improving the overall quality of life for all who visit, live, work and play on and around the corridor. Collectively, the NBR is laying the foundation for inclusive economic development. In her first two years, Thomas lead efforts to create a solid foundation by managing over 50 planters to improve the greenspace and walkability, and ensuring that the North Broad community and other stakeholders are updated on development along the corridor. A graduate of the Community College of Philadelphia, and Temple University, Thomas has been recognized a Power 100 by the Philadelphia Business Journal, a Women on the Move by the Philadelphia Business Journal, a Philadelphia Business Journal 40 Under 40 awardee among other honors.
FRIDAY

8:00-9:30 BREAKFAST – REGIONAL PLANNING AND TRANSPORTATION

W Hotel - Session Room

Our Day 3 breakfast discussion will explore the Philadelphia region’s approach to transportation and planning. Our team will hear from leadership at the Delaware Valley Regional Planning Corporation (DVRPC), BMC’s counterpart in Philadelphia, and the Southeast Pennsylvania Transit Administration (SEPTA), who operate the sixth largest transit network in the United States.

Barry Seymour
Executive Director, DVRPC

Barry Seymour is Executive Director of the Delaware Valley Regional Planning Commission (DVRPC), the federally-designated Metropolitan Planning Organization for the Greater Philadelphia region, with a focus on transportation, land use, the environment, and economic growth. In his time at DVRPC, Mr. Seymour instituted the first municipal grant program for revitalization of urban neighborhoods and older suburban communities, spearheaded the Pennsylvania and New Jersey Smart Transportation initiative, and is leading a regional planning program to address climate change. He is a recipient of the Pennsylvania Governor’s Award for Local Government Excellence. Mr. Seymour previously served as Director of Waterfront and Open Space Planning for the New York City Department of City Planning, and an Environmental Planner with the Long Island Regional Planning Board. He holds a Bachelor of Science degree from Tufts University and a Master of Regional Planning degree from the University of North Carolina at Chapel Hill.

Jody L. Holton, AICP
Assistant General Manager, Planning & Strategic Initiatives, SEPTA

Jody Holton is the Assistant General Manager of Planning and Strategic Initiatives at SEPTA. She has over 20 years of experience in community and transportation planning in the Philadelphia region, working closely with municipalities, developers, and public agencies to achieve their vision for the built environment. She chairs the State Transportation Advisory Commission and serves on the Delaware Valley Regional Planning Commission Board. Prior to joining SEPTA, Ms. Holton was the Executive Director of the Montgomery County Planning Commission and she has worked at the consulting firms of KSK, Inc. and URS Corporation. She has a BA in Geography from the University of Colorado at Boulder, a certificate in Real Estate Development from the Urban Land Institute, and she is a certified planner by the American Institute of Certified Planners. She lives in Narberth, PA with her husband and two kids.

10:30-12:00 FDR PARK TOUR

12:00-1:00 CLOSING LUNCH – PARKS AND THEIR IMPACT

American Swedish Historical Museum

Our final sessions will bring us to FDR Park in South Philadelphia. We will tour the park and hear firsthand from the City’s Parks Commissioner about how Philadelphia’s outdoor space helped Philadelphians cope with the worst of the Covid-19 pandemic and how the Park’s new Master Plan will fulfill its once-in-a-generation opportunity. Our session will close with an authentic South Philly lunch at the American Swedish Historical Museum, located on the grounds of FDR Park.

Kathryn Ott Lovell
Commissioner, Philadelphia Parks & Recreation

Appointed commissioner of Philadelphia Parks & Recreation by Mayor Jim Kenney in January 2016 Kathryn oversees 700 full-time employees, more than 2,700 part-time and seasonal employees, over 10,200 acres of land, 500 buildings, 166 miles of trail, 250 playgrounds, and thousands of programs and events throughout Philadelphia’s parks and recreation system. In 2017, Kathryn commissioned the first strategic plan for Philadelphia Parks & Recreation. The plan, Our Path to 2020, established a renewed vision for the department and set in motion a powerful trajectory toward an equitable and exceptional parks and recreation system that connects people to each other, to enriching experiences, and to the natural world. The plan emphasizes citizen-centric service; high quality, relevant, and accessible programs; and a commitment to well-maintained assets. Currently, Kathryn serves on the Board of Directors for the Please Touch Museum, Schuylkill River Development Corporation, Parkway Council, Free Library of Philadelphia, The Mann Center for Performing Arts, and the Philadelphia Sports Congress.

Maura McCarthy, Ph.D.
Executive Director, Fairmount Park Conservancy

Maura joined Fairmount Park Conservancy as its Executive Director in November of 2019 and oversees a staff of 29 employees who are leading community programming, capital projects, and land management across key sites throughout Philadelphia’s 10,200 acres of parks. For the 13 years prior, Maura was Executive Director of Friends of the Wissahickon, Philadelphia’s only professionally staffed Park Friends group, harnessing over 10,000 hours of volunteer engagement each year to support a National Recreation Trail and a 1,800-acre National Natural Landmark. A native to the Philadelphia region, McCarthy has a strong record of public service. She currently serves on the Green City, Clean Waters Steering Committee for Philadelphia Water Department and was a member of Mayor Jim Kenney’s Transition Team on Environment & Sustainability. She holds a Doctorate of Philosophy in Social Anthropology from the University of Oxford and a Bachelor of Arts from New York University.

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Mercy Personal Physicians

The Baltimore Region’s Premier Physician Network.

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Howard Bank is proud to support the Baltimore Metropolitan Council’s Chesapeake Connect program in their mission to bring together local leaders and explore issues and stories that shape life here in Baltimore.

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Founded in 1826, Maryland Institute College of Art (MICA) is the oldest continuously degree-granting college of art and design in the nation. With art and design programs ranked in the top 10 by U.S. News and World Report, MICA is pioneering interdisciplinary approaches to innovation, research, and community and social engagement. Alumni and programming reach around the globe, even as MICA remains a cultural cornerstone in the Baltimore/Washington region, hosting hundreds of exhibitions and events virtually by students, faculty and other established artists. MICA has been identified by a Kresge Foundation-funded report as the top socially engaged art and design college in the US.

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the opportunity to connect, contribute, and engage with Participants are recruited through outreach and have of Behavioral Health and Intellectual Disability Services. collaboration with the City of Philadelphia's Department Mural Arts' Porch Light community wellness program, a Mental Health Partnerships, the initiative is managed by wages. Designed in partnership with the Scattergood experiencing economic insecurity an opportunity to earn in a unique model offering individuals who are participatory art-making and access to social services Color Me Back is a same day work and pay program back-a-same-day-work-and-pay-program/ https://www.muralarts.org/program/porch-light/color-me- back-a-same-day-work-and-pay-program/ Color Me Back is a same day work and pay program that is an innovative new initiative. It combines participatory art-making and access to social services in a unique model offering individuals who are experiencing economic insecurity an opportunity to earn wages. Designed in partnership with the Scattorgard Foundation, SEPTA, the Shelter Family Foundation, and Mental Health Partnerships, the initiative is managed by Mural Arts’ Porch Light community wellness program, a collaboration with the City of Philadelphia's Department of Behavioral Health and Intellectual Disability Services. Participants are recruited through outreach and have the opportunity to connect, contribute, and engage with outreach specialists who can link them with support services, including social and/or behavioral health services and potential opportunities for longer-term employment while working in the program.

Delaware Valley Regional Planning Commission (DVRPC) https://www.dvrpc.org/ The Delaware Valley Regional Planning Commission is the federally designated Metropolitan Planning Organization for the Greater Philadelphia region, established by an Interstate Compact between the Commonwealth of Pennsylvania and the State of New Jersey. Serving the Greater Philadelphia region for more than 50 years, DVRPC convenes the widest array of partners across a nine-county, two state region to increase mobility choices, protect and preserve natural resources, and create healthy communities that foster greater opportunities for all. City, county and state representatives work together to address key issues, including transportation, land use, environmental protection, economic development, and equity.

Dilworth Park https://centercityphiladelphia.org/parks/dilworth-park/ Dilworth Park re-establishes William Penn's original Center Square, immediately adjacent to Philadelphia's City Hall, a National Historic Landmark. The park was completely renovated and is now managed by the Center City District through a long-term lease with the City of Philadelphia. It is a fully accessible, central gathering place for Philadelphians: residents, workers, students, and visitors. As Philadelphia’s Center Square, it is designed as a high-quality gateway to public transit and as a civic place with on-going programming, amenities, and activities that benefit the public and support the mission of the park.

Drexel University https://drexel.edu/ Drexel is a comprehensive global research university with a unique model of experiential learning that combines academic rigor with one of the nation’s premier cooperative education programs. Founded in 1891, Drexel is one of Philadelphia’s top 10 private employers, and a major engine for economic development in the region. Drexel has committed to being the nation’s most civically engaged university, with community partnerships integrated into every aspect of service and academics. Drexel’s ongoing strategic plan, “Transforming the Modern Urban University,” guides the University’s 21st-century trajectory.

FDR Park https://myphillyphark.org/what-we-do/capital-projects/fdr-park/ FDR Park, Philadelphia’s only Olmsted Brothers designed park, opened in 1921 as League Island Park. On the Philadelphia Register of Historic Places, the park is home to a series of lakes and lagoons, the American Swedish Historical Museum, and a range of recreation facilities including tennis courts, ball fields, and a skate park. Spearheaded by the Philadelphia Parks and Recreation Department and the Fairmount Park Commission, a twenty-year master plan to redevelop FDR Park was released in the Spring of 2018. This plan offers a once-in-a-generation opportunity to reimagine this historic nearly 350 acre park to serve some of Philadelphia’s most diverse and fast-growing communities. At a total projected cost of over $200 million, the first phase of the masterplan is bolstered by a $4.5 million investment from the City of Philadelphia announced in March of 2021 to implement the Gateway project, which includes the new Pattison Playground and Welcome Center.

Honeysuckle Projects https://honeysucklephilly.com/ Chef Omar Tate launched the Honeysuckle Pop Up as a traveling dining concept in the winter of 2018. This concept uses food and art simultaneously as vehicles to explore several nuances of Black life and culture. During the COVID-19 pandemic, Chef Omar moved home to Philadelphia and Honeysuckle was reimagined as a carry-out concept. Now, along with his wife and fellow chef Cybille St. Aude-Tate, Chef Omar is working to develop Honeysuckle as a multifaceted community center, including a grocery, meat market, cafe library and supper club. Honeysuckle will use history, the arts, education, agriculture, commerce, and food to pursue its mission. The project will not only engage with the community but also build and grow into the fabric of the community already established in West Philadelphia for generations to come. Chef Omar Tate was Esquire Magazine’s 2020 Chef of the Year.

LPMG Properties http://lpmgcompanies.com/ LPMG is a socially responsible development company bringing the neighbor back to the hood. In the span of about a decade, LPMG has led the charge in changing the landscape of what was once a decaying, population-declining Philadelphia. They revive Philadelphia neighborhoods through a mix of strategic investments, property management, and real estate financing. Through in-fill residential development and the restoration of amenity-based businesses, LPMG builds community initiatives that provide jobs, local sustainable income, and a better quality of life overall for residents. By making these smart, small changes, they are proving that neighborhood retention can happen without government intervention.

New Kensington CDC https://nkcdc.org/ New Kensington Community Development Corporation (NKCDC) provides free housing counseling to anyone in Philadelphia, Pennsylvania, and offers many additional resources to residents and businesses in the Kensington, Fishtown, and Port Richmond neighborhoods. They use a strategic combination of real estate development, community engagement, and people-centered direct services to ensure all of our neighbors can remain—and
SRDC is a nonprofit organization working with the Schuylkill River Development Corporation (SRDC) partnership.

Philadelphia Beverage Tax, matching philanthropic dollars and substantial citywide public-private resources in clients, communities, and markets. SRDC offers flexible financing tools, a targeted portfolio of industrial and commercial real estate, and decades of Philadelphia-based knowledge to help clients invest, develop, and grow. They also structure and invest in public-private partnerships for key City policy areas and development priorities. Over the past 63 years, PIDC has settled over 9,800 transactions – including more than $17.7 billion of financing and more than 3,300 acres of land sales – which have leveraged $31 billion in total investment and assisted in retaining and creating hundreds of thousands of jobs in Philadelphia.

The North Broad Renaissance
http://northbroad.org/
In partnership with community stakeholders, the North Broad Renaissance looks to revitalize the community, create opportunities, and improve the economic power and overall quality of life along one of Philadelphia’s most prominent corridors – North Broad Street. It is a non-profit that serves as a Special Service District (SSD) whose primary role is to provide communication and information to city administrators and Council, neighborhood and community groups and others who are (or may) do business or development or other activities on North Broad, from City Hall to Germantown Avenue. The organization’s top priorities include; clean and safe corridors, maintenance and landscaping, marketing, communications, and street lighting.

The Rail Park
https://www.theralpark.org/
The Rail Park is a vision for a three-mile linear park that will run along two former Reading Railroad lines just north of Center City Philadelphia. When complete, the park will stretch across 50 city blocks, connecting and animating 10 diverse neighborhoods to Fairmount Park, Center City, and some of Philadelphia’s most important cultural institutions. Initiated as a partnership that included The City Center District, the park is now maintained by a cooperative partnership between the Department of Parks and Recreation and Friends of the Rail Park. Public, private, and corporate funders have helped bring this urban park to life. The first quarter-mile phase of the park is complete. It’s free and open to the public every day.

University City District
https://www.universitycity.org/
University City District is a partnership of world-renowned anchor institutions, small businesses and residents that creates opportunity, and improves economic vitality and quality of life in the University City area of West Philadelphia. Their primary mission is community revitalization. UCD works within a place-based, data-driven framework to invest in world-class public spaces, address crime and public safety, bring life to commercial corridors, connect low-income residents to careers, and promote job growth and innovation.
ABOUT CHESAPEAKE CONNECT

Chesapeake Connect is a program of the Baltimore Metropolitan Council (BMC), our region’s council of governments. BMC’s member jurisdictions include Baltimore City and Anne Arundel, Baltimore, Carroll, Harford, Howard and Queen Anne’s Counties. Now in its fifth year, Chesapeake Connect brings together leaders from in and around Baltimore to explore and learn from a region outside of our own.

Chesapeake Connect’s objectives are two-fold. First, the trip provides an insider’s perspective on the strengths and struggles of a peer metropolitan area. Second, the experience is a forum for civic-minded leaders from the Baltimore region to strengthen and expand their own networks and relationships.

BMC’s Board of Directors nominates all participants in the program. BMC staff has worked closely with leaders from greater Philadelphia to create an agenda that paints a realistic picture of our host city and highlights programs and innovations we can bring back to Baltimore.

ABOUT BALTIMORE METROPOLITAN COUNCIL

The Baltimore Metropolitan Council (BMC) works collaboratively with the chief elected officials in the region to create initiatives to improve our quality of life and economic vitality. BMC supports local governments by coordinating efforts in a range of policy areas including transportation, housing, workforce development and environmental planning.

BMC’s Board of Directors includes the mayor of the City of Baltimore; the Executives of Anne Arundel, Baltimore, Harford, and Howard counties; a member of both the Carroll County and Queen Anne’s County boards of commissioners; a member of the Maryland State Senate; a member of the Maryland House of Delegates; and a gubernatorial appointee from the private sector.